

RESULTS SUMMARY

Basket funding towards improved localised capacity and coordination

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PROJECT	<i>Title:</i>	Three-yearly action plan for the institutional capacity strengthening - PAT
	<i>Partner:</i>	OCADES Caritas Burkina
	<i>Country:</i>	Burkina Faso
	<i>Period:</i>	2022-2024 and new phase is ongoing

CHANGE	<p>The basket-funded PAT, has created a consolidated, transparent, and efficient platform for dialogue and coordination on strengthening the institutional capacities required to realise OCADES' vision, strategy and policies. As an alternative to scattered and ad hoc project-based approaches, PAT has provided the necessary room for continuous structured planning with standard training and dissemination to OCADES-network but also other national partners in core standards as well as best technical practices in key sectors.</p>
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CONTEXT	<p>Restrictive administrative procedures and varied donor requirements shape OCADES' diverse project portfolio, including those funded by CDK. To meet growing humanitarian and development needs, while ensuring compliance with evolving regulations, OCADES requires sustained strategic oversight, adaptive capacity, and skilled personnel. PAT provides predictable funding for central management and regular staff training, essential to uphold professional standards, effective governance, and technical best practices.</p>
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CONTRIBUTION	<p>CDK actively participated in the promotion, and funding, of PAT as a means towards cost reduction, together with five other international donors of OCADES. This to ensure consistent, multiannual funding for core activities essential to maintaining governance and human resource standards. Includes participation in regional training on financial control, best practices in WASH, health, sustainable agriculture, and environmental awareness. PAT is also a key coordination, communication, and engagement platform for partners and donors.</p>
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IMAGES	 <p>Young CSO leaders in workshop</p>	 <p>Tree planting - National environmental protection day</p>
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ADDITIONAL INFORMATION

ACTIVITIES

The SDGs, Burkina Faso's national strategy, and OCADES' strategic plan have been translated into concrete actions through policies, manuals, and targeted HR development at both central and decentralized levels. Key staff participated in regional trainings on financial compliance and accountability. In 2024, the Country Forum was held twice and became more structured. Initially focused centrally, activities have progressively expanded to decentralized levels, including nationwide workshops involving NGOs and public sector actors. CDK consider joint funding for continuous maintenance of core organizational capacity as a "common good," essential for effective and timely program delivery. The activities of PAT builds on earlier three year phases and is continued in a new three year phase beyond 2024 as the backbone of OCADES' capacity to adapt and streamline towards standard quality of services in programs and external partners.

LESSONS

There is an ongoing need to strengthen governance, auditing, and local capacity as internal and external contexts evolve and new projects and staff are introduced. For CDK and other partners, the PAT program ensures OCADES remains fit for purpose. Its core capacity-building functions benefit all donors, including those outside the basket fund. Amid declining funding, PAT helps streamline resources to identify gaps, prioritize needs, and seek complementary support (e.g., from Catholic Relief Services). It also supports long-term planning, reducing risks of support overlap and inefficiencies. PAT offers a clear overview of key personnel, priorities, and enables more balanced support to partners, through standardized approaches driven and owned by local partners.

EVIDENCE

The 2024 annual PAT report present as results: 13 out of 15 diocesan offices (SEDs) used tools for social cohesion and peace in their projects. 9 of the 15 SEDs experimented with local participatory governance. 87% of SEDs were evaluated against Caritas' management standards, and there were still need for improvement in the audits and governance. Concerning inclusion and participatory approach, a large majority of partners and beneficiaries were satisfied with the collaboration of OCADES and the SED's. The "triple nexus" (humanitarian aid, development and peace) approach has been integrated at all levels. The audit report for 2024, of the 'main' SPA 2 funded CDK program, PARJEF, where 80% is implemented by SED's of Ouahigouya and Dédougou, demonstrates sub-result of PAT services to improve financial capacities both at head office and in the two diocesan offices.

DOMAINS

Development strategy priorities:

Insert strategy priority

Changes in the lives of people facing poverty, marginalisation or vulnerability

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Changes in laws, policies and practices that affect people's rights

-

Changes in the capacity of organisations and communities to support rights

X

Changes in partnerships and collaborations that support people's rights

X

Changes in participation of groups facing poverty, marginalisation or vulnerability

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Changes in local leadership of development and humanitarian work

X